





THE DELIVERY PLAN




The Delivery Plan outlines the key projects and activity we are committed to undertaking in order to achieve our objectives. Projects which are contributing to one or more of the priorities are denoted by the use of the related priority colour 


ENVIRONMENT AND CLIMATE CHANGE



Protecting and enhancing our environment and leading the district to carbon neutrality in 2030



EC1	Tackle the Climate and Ecological Emergency Achieve the commitments set for 2021-2024 of the Strategy to be a carbon neutral and ecologically sound district by 2030			
EC1.1 	Set up a 2030 Core Group to provide high level strategic overview on delivery, engage with external stakeholders and the public, identify funding opportunities and resourcing required to meet them			
Governance		Timescale		Lead officer
		Start	End	
2030 Cores Group (Community Engagement Board)	Full Council, strategy themes to relevant committee	2021	2021	Rachel Brain
How will we measure success?				
SDC measures:				
<ul style="list-style-type: none"> Community Governance Group work plan identified by Spring 2022 Community Governance Group progress to plan included to 2030 annual reporting 				
EC1.2 	Establish the performance management of the 2030 Strategy across the organisation to monitor and report progress towards the Strategy's aims and commitments			
Governance		Timescale		Lead officer
		Start	End	
2030 Core Group (Officer/Member)	Full Council, strategy themes to relevant committee	2021	2021	Eka Nowakowska
How will we measure success?				
SDC measures:				
<ul style="list-style-type: none"> Quarterly PM update reports on Council Plan to relevant Committee on progress for each activity / project 				

SDC contributes to PIs at national, regional or county level:					
<ul style="list-style-type: none"> Not applicable to this activity 					
EC1.3	Plan and implement the community engagement aspect of the Strategy, to include a 2030 community website and direct activities with residents, linking to the Community Engagement Strategy (CW3.1)				
					
Governance			Timescale		Lead officer (s)
			Start	End	
2030 Core Group (Officer/Member)	Full Council, strategy themes to relevant committee		2021	2021	Georgia Spooner/Liz Shellam
How will we measure success?					
SDC measures:					
<ul style="list-style-type: none"> 2030 Community Engagement Board work plan drafted 2030 web pages live Spring 2021 Number of activities and residents engaged in community engagement aspect of 2030 strategy (performance measure to be determined through Community Engagement work plan) 					
SDC contributes to PIs at national, regional or county level:					
<ul style="list-style-type: none"> To be confirmed 					
EC3	Sustainable Construction and Retrofit				
	Work with partners to establish Stroud district as a sustainable construction centre of excellence, investing in the skills and capacity in the local economy so public and private buildings across the district can become low carbon and energy efficient				
EC3.1	Agree a costed plan to retrofit all council homes as necessary and begin the first phase of delivery to realise optimum emission reductions and achieve an average Energy Performance Certificate (EPC) rating C across all council homes by 2030				
					
Governance			Timescale		Lead officer
			Start	End	
Retrofit task and finish group	Housing Committee		2021	2023	Joe Gordon
How will we measure success?					
SDC measures:					
<ul style="list-style-type: none"> An investment plan to retrofit council homes is agreed An average of 470 homes are retrofitted each year 					

EC3.3 	Develop partnerships, provide advice, and support local action to help private home owners and businesses meet the retrofit challenge (CN2030 BE2, BE7 and BE8)			
Governance		Timescale		Lead officer (s)
		Start	End	
Warm & Well Steering Group	Housing Committee	2021	2023	Maria Hickman / Amy Beckett
How will we measure success?				
SDC measures:				
<ul style="list-style-type: none"> Quarterly updates on number of successful projects and schemes in the district to help private home owners and businesses meet the retrofit challenge Annual reporting on capacity to service the district's businesses and homes with support for retrofit. Baseline drawn from the first annual report due Feb 2022 Establish a working group to consider Retrofit Centre for Excellence and establish aims, objectives and identified projects (working group in place Summer 2022, work plan identified by Jan 2023). 				
SDC contributes to PIs at national, regional or county level:				
<ul style="list-style-type: none"> Number of enquiries to Warm & Well Advice line Number of measures installed through Warm & Well Scheme 				
EC6	Renewable energy Increase the proportion of energy generated by renewable sources in the district and work on decarbonising existing networks			
EC6.4 	Deliver key low carbon demonstrator projects , including a project for 7 homes in Draycott, Cam			
Governance		Timescale		Lead officer
		Start	End	
Retrofit task and finish group	Housing Committee	2021	Ongoing	Joe Gordon
How will we measure success?				
SDC measures:				
<ul style="list-style-type: none"> Delivery of the Draycott bungalows and other demonstrator projects by 2023 				
CW1	Community resilience Support communities to help each other and build resilience through a network of community hubs and other community-led networks, with mental and physical health and wellbeing at its heart			
CW1.4 	Work to reduce the impacts and causes of anti-social behaviour by developing a district wide policy in partnership with the Community Safety Partnership			
Governance		Timescale		Lead officer (s)
		Start	End	

	Community Services & Licensing Committee / Housing Committee	2021	2022	Kevin Topping / Mike Hammond	
How will we measure success?					
SDC measures:					
<ul style="list-style-type: none"> Reduction in anti-social behaviour instances/ reports (performance measures to be informed by Stroud Community Safety Panel – pending) Achieve Safer Communities (performance measures to be informed by Stroud Community Safety Panel – pending) Agreed work outcomes with OPCC 					
SDC contributes to PIs at national, regional or county level:					
<ul style="list-style-type: none"> Measures to be confirmed 					
CW2	Affordable homes Build affordable, energy efficient homes and deliver high quality services for all tenants by investing in the renovation of existing council homes and meet a range of housing needs for those who experience disadvantage and creating a culture of tenant engagement and empowerment				
CW2.1 	Deliver new affordable homes across the District, through planning policy and work with partners including community-led housing groups, housing associations and via our own New Homes Programme, which will deliver EPC-A rated properties in line with our Strategy for New Council Homes 2020-2024				
Governance		Timescale		Lead officer (s)	
		Start	End		
Voids and Repairs Task and Finish Group		Housing Committee	2021	2024	Alison Fisk / Pippa Stroud
How will we measure success?					
SDC measures:					
<ul style="list-style-type: none"> Number of new affordable Council homes completed: <ul style="list-style-type: none"> 2021/22 – 36 2022/23 – 49 2023/24 – 76 2024/25 – 50 120 new affordable homes completed p.a. by partners 					

CW2.2 	Invest £30m over the next 5 years to repair, maintain and invest in current council housing stock and bring empty council homes back into use as soon as possible			
Governance		Timescale		Lead officer
		Housing Committee	2021	2026
How will we measure success? SDC measures: <ul style="list-style-type: none"> • A rolling 5-year investment plan is agreed (as part of the MTFP) • Quarterly actual delivery tracks 5-year investment plan • Spend per property in upper quartile compared with peers • Empty property (void) ready to let turnaround time in upper quartile compared with peers 				
CW2.3 	Prioritise the prevention of homelessness by delivering the Next Steps Accommodation Programme and invest in temporary accommodation and specialist support, including working with partners countywide to develop the specialist housing and support needed			
Governance		Timescale		Lead officer
		Housing Committee	2021	2024
How will we measure success? SDC measures: <ul style="list-style-type: none"> • Increase the number of homeless cases prevented by 25% pa (from a 20/21 baseline of 62 cases pa) • Reduce the number of households in temporary accommodation after 56 days by 25% pa (from a 20/21 baseline of 49) 				

CW2.4 	Provide more opportunities for resident involvement in housing decisions through delivery of the Charter for Social Housing Residents and our continuing commitment to build on resident involvement opportunities			
Governance		Timescale		Lead officer
Tenant engagement & empowerment Task and Finish Group		Housing Committee	2021	2023
<p>How will we measure success?</p> <p>SDC measures:</p> <ul style="list-style-type: none"> • At least 80% of tenants are satisfied with the training they receive through • At least 80% of tenants are satisfied with the quality and relevance of SDC tenant events they attend • 10% increase in the overall number of tenants engaged* • Increase the number of tenant engaged who are under 30 years old* • Cross service tenants' scrutiny panel established with half yearly report to HC on work programme delivery. <p>* Including all consultation events, scrutiny panels and performance management activity. Baselines to be confirmed</p>				
CW2.5 	Continue to invest and deliver the programme to modernise our Independent Living homes for older people			
Governance		Timescale		Lead officer
		Housing Committee	2021	Ongoing
<p>How will we measure success?</p> <p>SDC measures:</p> <ul style="list-style-type: none"> • Number of Independent Living Schemes modernised: 2021/22 – 2 2022/23 – 2 2023/24 – 2 2024/25 – 2 				